Building Our Nation's PUBLIC HEALTH SYSTEMS

Using performance standards to improve public health practice.

National Public Health Performance Standards Program

Overview

The National Public Health Performance Standards Program (NPHPSP) is a collaborative effort to enhance the Nation's public health systems. The stated mission and goals of the NPHPSP are to improve the quality of public health practice and the performance of public health systems by:

- 1. Providing performance standards for public health systems and encouraging their widespread use,
- 2. Engaging and leveraging national, state, and local partnerships to build a stronger foundation for public health preparedness,
- 3. Promoting continuous quality improvement for public health systems, and
- 4. Strengthening the science base for public health practice improvement.

The NPHPSP is a collaborative effort of seven national partners:

- Centers for Disease Control and Prevention,
 Office of Chief of Public Health Practice (CDC / OCPHP),
- American Public Health Association (APHA),
- Association of State and Territorial Health Officials (ASTHO),
- National Association of County and City Health Officials (NACCHO),
- National Association of Local Boards of Health (NALBOH),
- National Network of Public Health Institutes (NNPHI), and
- Public Health Foundation (PHF).

The Instruments

The NPHPSP includes three instruments:

- The State Public Health System Assessment Instrument focuses on the "state public health system," which includes state public health agencies and other partners that contribute to public health services at the state level. This instrument was developed by ASTHO and CDC.
- The Local Public Health System Assessment Instrument focuses on the "local public health system" or all entities that contribute to public health services within a community. The local instrument was developed by NACCHO and CDC.
- The Local Public Health Governance
 Assessment Instrument focuses on the
 governing body accountable for public health at
 the local level. Such governing bodies may
 include boards of health, councils, or county
 commissioners. The governance instrument was
 developed by NALBOH and CDC.

The Concepts Applied in the NPHPSP

There are four concepts that have helped to frame the NPHPSP:

- 1. The standards are **designed around the ten Essential Public Health Services** to assure that the standards fully cover the gamut of public health action needed at state and community levels.
- 2. The standards **focus on the overall public health system** all public, private, and voluntary entities that contribute to public health activities within a given area rather than a single organization. This assures that the contributions of all entities are recognized in assessing the provision of essential public health services.
- 3. The standards **describe an optimal level of performance** rather than provide minimum expectations. Optimal standards can stimulate greater accomplishment and provide a level to which all public health systems can aspire to achieve.

4. The standards are intended to **support a process of quality improvement**. System partners use the assessment process and the performance standards results as a guide for learning about public health activities throughout the system and determining how to make improvements.

The Benefits of Implementation

The NPHPSP is a valuable tool in identifying areas for system improvement, strengthening state and local partnerships, and assuring that a strong system is in place for effective response to day-to-day public health issues as well as public health emergencies. NPHPSP instrument users at all levels report numerous benefits, including:

- Improves organizational and community communication and collaboration, by bringing partners to the same table.
- Educates participants about public health and the interconnectedness of activities, which can lead to a higher appreciation and awareness of the many activities related to improving the public's health.
- Strengthens the diverse network of partners within state and local public health systems, which can lead to more cohesion among partners, better coordination of activities and resources, and less duplication of services.
- Identifies strengths and weaknesses to address in quality improvement efforts. Responses to the assessment can be tracked over time to identify system improvements or changes.
- Provides a benchmark for public health practice improvements, by providing a "gold standard" to which public health systems can aspire.

Resources and Technical Assistance

State and local public health systems, including boards of health, are encouraged to conduct the performance assessment through a coordinated statewide approach, although localities may opt to conduct performance assessment in a single or

regional area in states where statewide implementation is not an option. The NPHPSP provides a variety of resources, including training and technical assistance, to support states and local jurisdictions in conducting the performance standards assessment process.

Resources

The Assessment Instruments (local, state, and governance), Glossary, User Guide, and Frequently Asked Questions documents may be downloaded at http://www.cdc.gov/od/ocphp/nphpsp/. Links to NPHPSP partner organizations and additional resources, such as case studies and quality improvement tools, are also available at this website. Information about MAPP, a community strategic planning process that incorporates the NPHPSP local system assessment, is available at www.naccho.org/topics/infrastructure/MAPP.cfm.

Technical Assistance

CDC and NPHPSP partners are available for phone and email consultation to states and localities as they plan for NPHPSP implementation.

On-Site Training

CDC and NPHPSP partners can provide training to states planning statewide implementation of the NPHPSP instruments. Different formats such as satellite videoconferencing, regional meetings, or a statewide orientation conference, can be

considered, as can a train-the-trainer approach.

Annual Training Workshop

Individuals responsible for coordinating statewide performance standards assessment, and others interested in the process, may attend an annual two-day workshop held in the spring of each year.

For More Information

Contact 1-800-747-7649, phpsp@cdc.gov, or visit our Internet site at http://www.cdc.gov/od/ocphp/nphpsp/.

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